| Meeting | Minutes of South Gippsland Shire Council (SGSC) Audit Committee | | | |
|--|--|--|--|--|
| Date | Tuesday 10 Time 3.15pm (Committee met in Duration: 2.0 hour meeting 2.0 hour meeting 2.0 hour meeting | | | |
| Attendees | Dr AJ (John) Purcell (Chair) Mr. Homi Burjorjee Mr. Chris Badger Mr. Rick Brown (Administrator) Support Staff: Bryan Sword: Acting CEO, Faith Page: Director Corporate and Community Services, Stuart Smith: Acting Manager Finance, Luke Anthony: Coordinator Risk and Procurement and Eve Hollole: Senior Risk Officer. Internal Audit: Richmond, Sinnott and Delahunty (RSD): Kathie Teasdale: Principal | | | |
| Apologies | N/A | | | |
| In Committee Section | Committee received a verbal update from the Fraud and Corrupt Conduct Officer and FOI Officer. | | | |
| Disclosures of Interest | Dr Purcell as member of Baw Baw Shire, Knox City and Wyndham City Councils' Audit Committees. Mr Homi Burjorjee as member of Knox City Council, Cardinia Shire Council, Ararat Rural City Council, Bass Coast Shire Council and Office of Public Prosecutions Audit Committees. Mr Chris Badger as non – executive director of Gippsland Water, Gippsland Waste and Recovery Group. Chair of Gippsland Waste and Resource Recovery Group Audit and Risk Committee. Chair of Wellington Shire Council Audit Committee (as of 16 December 2019). Director CDB Energy/Utility Consultancy. Board Member, Gippsland Ports. | | | |
| Confirmation of Minutes of previous meeting | Committee approved the Minutes of the Audit Committee Meeting held on 10 September 2019. Moved: Mr Burjorjee. Seconded: Mr Badger. | | | |
| Advise of known or potential breaches of legislation | None advised. | | | |

| Agenda Item | Responsible | Comment / Action | | |
|---|-------------------------|---|--|--|
| 1. Financial and Performance Reports | | | | |
| 1.1 Financial Performance Report | Acting Manager Finance | Committee discussed and noted the report. | | |
| Financial Performance Report: Jul 19 to Oct 19 | | | | |
| | | Moved: Mr Badger. Seconded: Administrator Brown. | | |
| 1.2 Performance Report (Non-Financial) and Local | Director Corporate and | Committee discussed, received answers to questions and noted the | | |
| Government Performance Reporting Framework | Community Services | reports. The Committee further noted the high quality of the reports | | |
| Organisational Performance Report – Jul 19 to Sept 19 and LGPRF Results – Jul 19 to Sept 19 | | and that Administrators have requested first quarter results also be | | |
| LGPRF Results – Jul 19 to Sept 19 | | reported on an ongoing basis to the Committee which has been included in the Audit Committee Plan 2020. | | |
| | | included in the Addit Committee Flan 2020. | | |
| | | Moved: Mr Badger. Seconded: Mr Burjorjee. | | |
| 1.4 Fiduciary Duty: review any reports concerning material | Acting Manager Finance | Committee noted there had been no violations or breaches of fiduciary | | |
| violation or breaches of fiduciary duty. | | duty during the 18/19 FY or previous years. | | |
| 1.5 Capital Works | Director Infrastructure | Committee discussed and noted the report. | | |
| Annual Capital Works Report | | · | | |
| | | Moved: Administrator Brown. Seconded: Mr Badger. | | |
| 2. Internal Control System | | | | |
| 2.1 Internal Control System Report | Coordinator Risk | Committee noted the report. | | |
| Internal Control System Report | | | | |
| 3. Risk Management | T | | | |
| 3.1 Risk Profile and Registers | Senior Risk Officer | Committee discussed and noted the reports. The Committee further | | |
| Strategic Risk Register | | noted the Annual Risk Briefing to Council has been postponed to Feb / | | |
| Strategic Risk Committee Minutes: 28 Oct 19 | | Mar 20, including Risk Management Framework and Policy review where the risk appetite and tolerance will be revised and the | | |
| | | documents will be updated in accordance with AS ISO 31000: 2018. | | |
| | | Further the Committee provided feedback on improvements that can | | |
| | | be made to risk assessments to ensure residual risk ratings better | | |
| | | align with risk appetites | | |
| | | 2.3 | | |
| | | Action: officers to consult with Independent Members and relevant | | |
| | | external agencies to adopt better practice in relation to risk | | |
| | | assessments regarding residual risk ratings and risk appetites. | | |
| | | Moved: Administrator Brown. Seconded: Mr Badger. | | |
| 3.2 Quarterly report from CEO/Director | Director Corporate and | Committee received a verbal report from the Director Corporate and | | |
| o.z waarterry report from ocoronector | Community Services | Community Services on relevant risks from the Strategic Risk | | |
| | Community Convices | Register. | | |
| | | · · · · · · · · · · · · · · · · · · · | | |

| Agenda Item | Responsible | Comment / Action | | | |
|--|---------------------|---|--|--|--|
| 4. Internal Audit | | | | | |
| 4.1 Planned Internal Audits RSD Internal Audit Report 2019/2020 OHS Audit Scope. | Senior Risk Officer | Committee discussed and noted reports. Further the Committee noted that the Internal Audit Report for Budget Processes (Capital and Major Works) is still being finalised. The Committee discussed whether to conduct an OHS Audit (scope approved at June 19 Meeting) and / or an Internal Audit project to review of the completion of prior audit actions in March / April 2020. Action: Management determine with Administrators which audit/s (i.e. | | | |
| | | OHS and / or Internal Audit Action completion) should be undertaken in March / April 20 and advise the Committee at Mar 20 meeting. Moved: Administrator Brown. Seconded: Mr Badger. | | | |
| 4.2 Internal Audit Plan | Senior Risk Officer | Committee noted that a draft 2020/21 Internal Audit Plan will be presented for consideration and finalisation at the Mar 20 meeting. | | | |
| 4.3 Internal Audit Recommendation Implementation Internal Audit Actions | Senior Risk Officer | Committee discussed and noted the report. Recommendation / Action: the Strategic Risk Committee consider including outstanding audit actions in departmental business plans and consider an Internal Audit project to assess the completion of prior audit actions and determine if any prior audit actions are no longer required and report back to the Committee in June 20. | | | |
| | | Moved: Mr Badger. Seconded: Mr Burjorjee. | | | |
| 4.4 Internal Audit Function Review: review the internal audit function, monitor satisfaction with internal audit service. | Senior Risk Officer | Committee requested the report be delayed to the Mar 20 meeting. | | | |
| 5. Compliance and ethics | | | | | |
| 5.1 Legislative Compliance and Ethics Program Report Legislative Compliance and Ethics Program Report | Coordinator Risk | Committee noted the report. | | | |
| 5.2 Regulatory Updates: keep informed of findings of any examinations by regulatory agencies | Coordinator Risk | Committee noted the report. | | | |
| 8. Reporting responsibilities | | | | | |
| 8.1 Audit Committee reports regularly to Council | Senior Risk Officer | Committee noted the 10 Sept 19 Minutes were reported to Council at the 23 Oct 19 Ordinary Meeting of Council. | | | |
| 8.2 Audit Chair Annual Report to Council | Committee Chair | Committee noted this report is scheduled for 11 Dec 19 and was provided to the Committee for feedback at the 10 Sept 19 meeting. | | | |

| Agenda Item | Responsible | Comment / Action | | | |
|--|-----------------------|---|--|--|--|
| 9. General | 9. General | | | | |
| 9.1. Review effectiveness of Secretariat support performance. | Committee | Committee provided positive feedback on the performance of the Secretariat. | | | |
| 9.2 Committee performance/fees: assess Committee performance. Audit Committee Performance Report | Senior Risk Officer | Committee requested the report be represented to the Mar 20 meeting for further discussion and noted that Independent Member Fees increased by 2% in line with Councillor allowances on the 1 Dec 19, from \$832 to \$849 for Independent Members and from \$1,040 to \$1,061 for Chair per meeting. | | | |
| 9.3 Committee Chair 2020: recommendation of Chair for appointment by Council for the next calendar year. | Committee | Recommendation: the Committee recommended to Council that Dr. Purcell be appointed Committee Chair for the 2020 calendar year. Moved: Administrator Brown. Seconded: Mr Badger. | | | |
| 9.4 Independent Committee Membership Draft Audit Committee Charter Skills Matrix | Senior Risk Officer | Committee noted the draft skills matrix and that Mr. Burjorjee was appointed on 22 Feb 2017 for an initial term of 3 years, concluding on 21 Feb 2020. Recommendation: the Committee recommended to Council that Mr Burjorjee be re-appointed for a second and final three year term commencing 22 Feb 2020 and concluding on 21 Feb 2023. Action: Officers complete a further draft of the skills matrix using details provided in members Curriculum Vitae's and present to the Committee at the June 20 meeting. Moved: Mr Badger. Seconded: Administrator Brown. | | | |
| 9.5 Audit Committee Charter and Policy | Senior Risk Officer | Committee noted the annual review of the Charter and Policy was conducted in June 19 and adopted by Council in Aug 19. | | | |
| 9.5 Audit Committee Plan for next calendar year Audit Committee Plan 2020 | Coordinator Risk | Committee approved the Audit Committee Plan for 2020. Moved: Administrator Brown. Seconded: Mr Badger. | | | |
| 9. General Business | | | | | |
| N/A | | | | | |
| 10. Close / Next meetings: Tuesday 10 March 2020, Tuesday 9 June 2020, Tuesday 8 September 2020 and Tuesday 8 December 2020 starting at 3pm. | | | | | |
| 11. Actions | | | | | |
| Meeting Date / Action Description | Status | Comment | | | |
| 11 June 19: Item 1.1 Financial Performance Report Committee made the following recommendations: | Closed: due 10 Dec 19 | This feedback has been incorporated into the Financial Performance Report (see Item 1.1 above). | | | |

| Agenda Item | Responsible | Comment / Action |
|---|-----------------------------|---|
| "Working Capital" in glossary should be "Working Capital" | | |
| Ratio" and definition should be amended accordingly; | | |
| Summarise the budget variation requests and include an | | |
| example of three to four major variation requests; | | |
| Cash flow activities (Operations, Financing, Investing) | | |
| summary) should be listed in the cash flow executive | | |
| summary; | | |
| KPI targets for the LTFP should be included so that target | | |
| numbers/variations are easier to ascertain; | | |
| Remove loan advances made and repayment of loans and | | |
| advances from cash flow statement; and | | |
| Add a key to indicate what constitutes "green", "amber" & "" | | |
| "red" in the table on page 13 of the executive summary. | | |
| 11 June 19: Item 2.1 Risk Management Framework | | |
| The Committee be provided an overview of Council's RMF The Day 40 are stirmed in partial and a Council's Richard Council Coun | In progress: rescheduled to | Noting the Committee was briefed / provided feedback on updated Noting the Committee was briefed / provided feedback on updated Noting the Committee was briefed / provided feedback on updated |
| at the Dec 19 meeting and in particular, on Council's Risk | March 20 meeting | RMF in Nov 18 prior to Council adoption (17 Feb 19) and the next |
| Appetite; | Closed: 10 Dec 19 in the | annual RMF briefing has been re-scheduled to Feb / Mar 20. |
| The Risk Review for Shared Services be reviewed after the funding approximate which is expected in mid to lete. | Strategic Risk Register | Noting in early July the four participating Councils were successful The proving \$4.6m in finding for the project. |
| the funding announcement which is expected in mid to late June 19. | Strategic Nisk Negister | in securing \$4.6m in funding for the project. |
| 11 June 19: Item 3 OHS Trends / Annual Leave Balances | In progress – due 9 June 20 | |
| The Committee recommended that for the next report, officers: | In progress – due 9 June 20 | |
| Adopt the use of frequency rates to benchmark against | | |
| industry comparisons; | | |
| Include contractor OHS claims / incidents in OHS reporting | | |
| and frequency rates; and | | |
| Clarify the vertical scale in the graphs contained on page 100 | | |
| (OHS and Return to Work Trends). | | |
| 10 Sept 19: Item 4.1 Internal Audit | Closed: 10 Dec 19. | This action has been replaced by new action outlined in Item 4.1 |
| CEO, Officers and Administrator Brown to work with Internal | | above and summarised below from the 10 Dec 19 meeting. |
| Audit to develop revised audit plan based on the above and | | |
| present to 10 Dec 19 for consideration and approval. | | |
| 10 Sept 19: Item 9.3 Independent Committee Membership | Closed: 10 Dec 19. | See recommendation and new action outlined in Item 9.4 above and |
| The Committee to provide a recommendation to Council at the | | summarised below from the 10 Dec 19 meeting. |
| 10 Dec 19 meeting relating to the re-appointment of Mr. | | |
| Burjorjee for a second three year term and that a skills matrix | | |
| be prepared to assist. | | |

| Agenda Item | Responsible | Comment / Action |
|---|----------------------------|------------------|
| 10 Dec 19: 3.1 Risk Profile and Registers | In progress: due 10 Mar 20 | |
| Officers to consult with Independent Members and relevant | | |
| external agencies to adopt better practice in relation to risk | | |
| assessments regarding residual risk ratings and risk appetites. | | |
| 10 Dec 19: 4.1 Planned Internal Audits | In progress: due 10 Mar 20 | |
| Management determine with Administrators which audit/s (i.e. | | |
| OHS and / or Internal Audit Action completion) should be | | |
| undertaken in March / April 20 and advise the Committee at | | |
| Mar 20 meeting. | | |
| 10 Dec 19: 4.3 Internal Audit Recommendation | In progress: due 9 June 20 | |
| Implementation | | |
| The Strategic Risk Committee consider including outstanding | | |
| audit actions in departmental business plans and consider an | | |
| Internal Audit project to assess the completion of prior audit | | |
| actions and determine if any prior audit actions are no longer | | |
| required and report back to the Committee in June 20. | | |
| 10 Dec 19: 9.4 Independent Committee Membership | In progress: due 9 June 20 | |
| Officers complete a further draft of the skills matrix using | | |
| details provided in members Curriculum Vitae's and present to | | |
| the Committee at the June 20 meeting. | | |