# Financial Performance Report for the period July 2017 to May 2018



Ordinary Meeting of Council No. 424 - 27 June 2018

## **Executive Summary**

## Actual results (Actual vs YTD)

Operating performance	Year to date Actuals \$'000	date date Actuals Budgets		
Recurrent income	58,621	58,330	291	Ahead
Recurrent expenditure	54,182	56,302	-2,120	(Behind)
Operating result	4,439	2,028	2,411	Fav
Capital Expenditure	Year to date	Year to date	Variance	

	\$'000	\$'000	\$ 000	
Expenditure	11,679	14,971	3,292	(Behind)

Year to date operating result is a \$4.44M surplus which is \$2.41 million favourable compared with the year to date budget projection of \$2.03M surplus. Previous month Year to date operating result was a \$3.17M surplus which was \$2.47 million favourable compared with the year to date budget projection of \$0.70M surplus

Actuale Budgets \$'000

Further detail of recurrent income and expenditure variations can be found in the Major Variation Explanations section.

Capital spending Year to Date (YTD) is \$11.68M which is \$3.29M behind the year to date budget of \$14.97M. A full list of Capital projects with their Year to Date (Y.T.D.) details as at the 31st of May is included in Appendix 1.

## Projected results (Proposed Budget changes)

Operating performance	Original Budget \$'000	Current Budget \$'000	Projected Result \$000	Note	Variation Projected to Current budget \$'000	
Recurrent income	65.547	66,094	69,754	Α	3,660	Increase
Recurrent expenditure	63,791	63,837	61,665	в	2,172	Decrease
Operating result	1,756	2,257	8,089		5,832	Fav

Capital Expenditure	Original Budget \$'000	Current Budget \$'000	Projected Result \$000	Note	Variation Projected to Current budget \$'000	
Expenditure	22,775	17,323	14,509	С	2,814	(Decrease)

## Attachment 8.1.1

#### Note A

Material changes to Recurrent Income are detailed below;

- Aged and Disability Management \$25,000. Removal of grant Council is no longer receiving.
- Early Years service \$30,000 budget entered for 1000 days project.
- Long Jetty Restoration \$971,620 budget being carried forward to 18/19.
- Leongatha Football Netball Club Court Development \$60,000 budget being carried forward to 18/19
- Landfill operations \$71,622 income higher than anticipated due to higher than estimated tonnes of waste
- being received at the Koonwarra Landfill

- Treasury \$2,996,104 & Local Roads Funding - \$1,825,967 - VGC budget brought forward from 18/19 as per early payment advice of the State Government.

A full list of projected recurrent income changes are listed in Appendix 2.

#### Note B

Material changes to Recurrent expenditure are detailed below;

- Early Years Service \$30,000 1000 days project
- Aged and Disability Services removal of expenditure budget due to grant no longer being received
- Accounting \$33,380 apprenticeships budget reduced due to trainee being employed by Council
- Landfill Operations \$52,000 Landfill Levy payments & Leachate disposal amounts higher than anticipated
- Building Inclusinve Communities \$60,149 carry forward to 18/19
- Accounting \$33,380 apprenticeships budget reduced due due to trainee being employed by Council
- Treasury \$160,307 budget brought forward from 18/19
- Executive Services Management \$113,358 Vision 2040 carry forward to 18/19
- Long Jetty Restoration \$1,500,000 carry forward to 18/19
- Agnes Falls Contribution \$50,000 carry forward to 18/19
- Arthur Sutherland Recreation Reserve \$125,000 carry forward to 18/19
- Leongatha Knights Soccer Club \$65,000 carry forward to 18/19
- Leongatha Football Netball Club Court Development \$200,000 carry forward to 18/19
- Landfill Operations \$52,000 increased leachate disposal fees

A full list of projected recurrent expenditure changes are listed in Appendix 3.

#### Note C

Material changes to Capital Expenditure comprise of budgeted carry forwards of \$2.81M. They include:

- Recreation Baromi Park Masterplan & Associated Works \$109,000
- IT Capital Works \$1,036,719
- Long Jetty Caravan Park Capital \$11,899
- Yanakie Caravan Park Capital \$24,752
- Coal Creek Capital Projects \$17,500
- Roads Bair Street Streetscape Leongatha \$34,000
- Civil Foster Streetscape (Main and Station Street) \$66,000
- Civil Korumburra Commercial Streetscape \$20,000
- Roads North Poowong Road, Poowong \$25,000
- Guard Rails Replacement Program \$22,764
- Sun Shelter Tarwin Lower to Venus Bay Walking Track \$14,364
- Great Southern Rail Trail \$106,291
- Bridge Powneys Road Bridge (WB370) \$200,000
- Grand Ridge Road, Leongatha \$17,634
- Roads Sealed Rehabilitation Program \$90,000
- Walkerville North Road and Retaining Wall Protection \$110,000
- Fish Creek Netball Courts \$140,000
- Buildings Renewal Program \$122,904
- Pools Renewal Program \$266,934
- Buildings Old Korumburra Kindergarten Refurb into Interim Library \$275,000
- Bridge Rehabilitation Program \$28,949
- Major Culvert Renewal Program \$39,208
- Fleet Fleet Purchases \$35,382

A full list of projected Capital changes for the YTD period July 2017 to May 2018 is listed in Appendix 1.

# Financial Statements as at 31st of May

Income Statement - for the period ending 31 May 2018

	YTD Actual \$'000	YTD Budget \$'000	YTD Variance \$'000	Original Budget \$'000	Projected Budget \$'000	Projected Variance \$'000
Income Datas and shares	07.007	07 704	(0.4)	40.005	44 405	170
Rates and charges	37,667	37,731	(64)	40,995	41,165	170
Statutory fees and fines	724	740	(16)	618	806	188
User fees	3,899	3,886	13	4,183	4,488	305
Grants - Operating	9,362	9,273	89	8,228	15,372	7,144
Grants - Capital	4,573	4,391	182	8,669	5,192	(3,477)
Contributions - monetary	357	205	152	316		55
Contributions - non monetary Net gain/ (loss) on disposal of property, infrastructure,	0	0	0	479	379	(100)
plant and equipment	303	444	(141)	(329)	103	432
Other income	1,736	1,658	78	2,388	1,878	(510)
TOTAL INCOME	58,621	58,328	293	65,547	69,754	4,207
<u>Expenses</u>						
Employee costs	22,515	22,377	(138)	24,566	24,396	170
Materials and consumables	19,865	21,766	1,901	24,079	23,919	160
Bad and doubtful debts	3	1	(2)	1	1	0
Depreciation	8,842	8,955	113	11,883	9,955	1,928
Borrowing costs	143	142	(1)	142	142	0
Other expenses	2,814	3,062	248	3,120	3,252	(132)
TOTAL EXPENSES	54,182	56,303	2,121	63,791	61,665	2,126
SURPLUS / ( DEFICIT )	4,439	2,025	2,414	1,756	8,089	6,333

## Balance Sheet - for the Period Ending 31 May 2018

	YTD Actual \$'000	Original Budget \$'000	Projected Budget \$'000	Projected Variance \$'000
<u>Assets</u>				
CURRENT ASSETS				
Cash and cash equivalents	28,549	7,739	23,765	16,026
Trade and other receivables	6,850	4,203	4,449	246
Other financial assets		6,896	6,626	(270)
Inventories	258	195	304	109
Other assets	27	227	42	(185)
	35,684	19,260	35,186	15,926
NON CURRENT ASSETS				
Investments in associates and joint ventures	1,123	991	1,122	131
Property, infrastructure, plant and equipment	532,519	566,700	559,757	(6,943)
Investment property	729	729	729	0
	534,371	568,420		(6,812)
TOTAL ASSETS	570,055	587,680	596,794	9,114
Liabilities				
CURRENT LIABILITIES				
Trade and other payables	3,802	2,978	4,012	1,034
Prepaid Income	5,997	,	0	0
Trust funds and deposits	495	873	899	26
Provisions	5,932	5,085	6,150	1,065
Interest bearing loans and borrowings	0	0	0	0
	16,226	8,936	11,061	2,125
NON CURRENT LIABILITIES	-		,	
Provisions		2,313	2,604	291
Interest bearing loans and borrowings	3,350	3,350		0
	3,350	5,663		291
TOTAL LIABILITIES	19,576	14,599		2,416
NET ASSETS	550,479	573,081	579,779	6,698
		0.0,001	010,110	0,000
Represented by				
Accumulated Surplus	217,630	213,329	220,029	6,700
Reserves	332,849	359,752	359,750	(2)
TOTAL EQUITY	550,479	573,081	579,779	6,698
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## Attachment 8.1.1

## Cash Flow Statement - for the period ending 31 May 2018

	YTD Actual \$'000	Original Budget \$'000	Projected Budget \$'000	Projected Variance \$'000
Cashflows from operating activities				
Rates and charges	39,829	40,995	41,165	170
Statutory fees & fines	724	618	806	188
User fees	3,426	4,183	4,488	305
Grants - operating	9,362	8,228	15,372	7,144
Grants - capital	4,573	8,669	5,192	(3,477)
Contributions- monetary	357	316	371	55
Interest received	658	602	542	(60)
Other receipts	1,242	1,786	1,336	(450)
Employee costs	(22,671)	(24,586)	(24,295)	291
Materials and services	(21,285)	(24,079)	(23,920)	159
Other payments	(2,814)	(3,120)	(3,252)	(132)
Net cash provided by (used in) operating activities	13,401	13,612	17,805	4,193
activities	13,401	13,012	17,005	4,195
Cashflows from investing activities				
Payments for property, infrastructure, plant & equipme	(11,679)	(22,775)	(14,509)	8,266
Proceeds from sale of property, infrastructure, plant ar	687	1,150	956	(194)
Trust Funds and deposits	0	0	(1)	(1)
Payments for / from Other Financial Assets	16,581	Ŭ	9,955	9,955
Loan advances made	10,001		0,000	0,000
Repayment of loans and advances	0			
Net cash provided by (used in) investing activities	U			
	5,589	(21,625)	(3,599)	18,026
Cashflows from financing activities				
Finance costs	(143)	(142)	(142)	0
Proceeds from borrowing	(140)	0	0	0
Repayment of borrowings	0	0	0	0
Net cash provided by (used in) financing activities	U	Ŭ	Ŭ	0
	(142)	(142)	(142)	0
Net increase (decrease) in cash and cash	18,848	(8,155)	14,064	22,219
Cash and cash equivalents at the beginning of the financial year	9,701	15,894	9,701	(6,193)
Cash and cash equivalents at the end of the period	28,549	7,739	23,765	16,026

## **Major Variation Explanations**

#### Major Variation comments – Income (Items > \$20,000 and 5% variation)

Department	Cost Centre	Actual	Revised Budget	Variance \$	Variance %	Variance Comments
		YTD	YTD	YTD	YTD	Month
Corporate and Community Services	11450 - HACC - Meals on Wheels	167,839	223,223	- 55,384	- 24.81	Timing issue with client billing and demand is under target by 24%
Development Services	21610 - Long Jetty Caravan Park	267,811	318,955	- 51,144	- 16.03	Income figures consistent with previous financial year results. Long Jetty revenue has experienced the same level of growth as Yanakie.
Development Services	23420 - Statutory Planning - Open Space Contribution	126,250	46,125	80,125	173.71	More than expected revenue from POS. It is difficult to predict how much POS revenue will be receipted in any given year because it is dependant on developer progress.
Infrastructure Delivery	82260 - Civil - Foster Streetscape (Main and Station Street)	200,000	300,000	- 100,000		Final grant claim has not yet been made as the project has not yet been completed.
Infrastructure Delivery	82280 - Federal Blackspot Program	-	513,346	- 513,346	- 100.00	Blackspot claim to be made in June.
Infrastructure Delivery	93120 - Great Southern Rail Trail	50,000	-	50,000	-	Income received from VicRoads was not originally expected.
Infrastructure Delivery	65570 - Leongatha Football Netball Club - Court Development	50,000	-	50,000	-	Income from Football Club received earlier than anticipated.
Infrastructure Delivery	85010 - Bena Kongwak Bridge	637,000	-	637,000	-	VicTrack contribution to the project received earlier than anticipated.
Infrastructure Planning	65900 - General Land Sales	279,244	310,885	- 31,641	- 10.18	Land sales revenue is less than forcast.

#### Major Variation comments - Expenditure (Items > \$20,000 and 5% variation)

Department	Cost Centre	Actual	Revised Budget	Variance \$	Variance %	Variance Comments
		YTD	YTD	YTD	YTD	Month
Corporate and Community Services	11420 - HACC - Home Care	876,974	790,600	- 86,373	- 10.93	Substantial use of casual staffing and travel costs \$40k over budget
Corporate and Community Services	11460 - HACC - Respite	196,987	168,634	- 28,353	- 16.81	Demand for respite services is 38% above target
Corporate and Community Services	11470 - HACC - Personal Care	248,077	219,390	- 28,687	- 13.08	Substantial use of casual staff,travel costs over budget,and demand2% over target
Corporate and Community Services	11480 - HACC - Aged and Disability Services Management	194,243	392,114	197,871	50.46	Implementation of client managemnet system has been deferred Also\$18k credits relating to 16-17FY
Corporate and Community Services	47720 - Building Inclusive Communities	77,452	142,321	64,869	45.58	Underspend due to community initited projects not requiring anticpated resources. All underspend will need to be carried forward as it is grant funding
Corporate and Community Services	13110 - Grants	283,559	385,760	102,201	26.49	The underspend represents funds required for distribution as round 2 of the community grants project. Purchase orders will be raised in late june for approx \$105,000.
Corporate and Community Services	15910 - Information Technology	1,664,531	1,949,149	284,618	14.60	Due to delay with the Network and firwall implementation has been pushed out for EOI followed by Tender/closed tender as well as the dedup backp storage contract is awaiting signature
Corporate and Community Services	80110 - IT Capital Works	438,914	1,783,183	1,344,269	75.39	Due to integration activity on hold pending decision on shared services project. Funding will be c/f
Development Services	23910 - Environmental Health	496,463	578,551	82,088	14.19	Wastewater Compliance Officer role vacant. Recruitment currently occurring.
Development Services	24510 - Municipal Building	354,457	311,157	- 43,299	- 13.92	Current Municipal Building Surveyor position is vacant and is being covered by a casual building cadet and contract MBS. This has resulted in increased wages. A permanent MBS has now been recruited, commencing in June.

Department	Cost Centre	Actual	Revised Budget	Variance \$	Variance %	Variance Comments
		YTD	YTD	YTD	YTD	Month
Executive Services	31310 - Executive Services Management	615,323	693,881	78,558	11.32	Vision 2040 underspend of \$103k. Which has been offset by \$34k overspend in legal fees and \$9k in subscriptions and memberships
Infrastructure Delivery	82260 - Civil - Foster Streetscape (Main and Station Street)	907,735	1,030,353	122,618	11.90	Works behind original program, expect Laneway Project completion end of June.
Infrastructure Delivery	82280 - Federal Blackspot Program	357,220	513,346	156,126	30.41	Works behind original program, expect completion during June.
Infrastructure Delivery	65400 - Korumburra Showgrounds	572,046	688,503	116,457	16.91	Works behind original program. Final pavement works progressing.
Infrastructure Delivery	85090 - Bridge - Powneys Road Bridge (WB370)	86,440	203,000	116,560	57.42	Works behind original program. Bridge works are well underway.
Infrastructure Delivery	43660 - Arthur Sutherland (Welshpool) Recreation Reserve – Stadium Floor Upgrade	1,459	134,000	132,541	98.91	Works behind original program. Works are well underway.
Infrastructure Delivery	43670 - Leongatha Knights Soccer Club - Lights and Pitch Upgrade	6,730	75,000	68,270	91.03	Works behind original program. Probable carry forward project.
Infrastructure Delivery	65570 - Leongatha Football Netball Club - Court Development	7,925	202,000	194,075	96.08	Works behind original program. Site works are continuing.
Infrastructure Delivery	85010 - Bena Kongwak Bridge	546,044	5,200	- 540,844	- 10,401	Project running ahead of schedule.
Infrastructure Delivery	82210 - Roads - Sealed Rehabilitation Program	1,485,661	1,980,560	494,899	24.99	Works behind original program. Expect program completion during June.

Department	Cost Centre	Actual	Revised Budget	Variance \$	Variance %	Variance Comments
		YTD	YTD	YTD	YTD	Month
Infrastructure Delivery	82370 - Walkerville North - Road and Retaining Wall Protection	2,287	310,398	308,111	99.26	Works behind original program. Site works are continuing.
Infrastructure Delivery	73580 - Buildings - Renewal Program	66,349	492,466	426,117	86.53	Mirboo North Hall Project and Franklin River Toilet Block Project behind schedule.
Infrastructure Delivery	93070 - Pools - Renewal Program	171,203	366,657	195,454	53.31	Toora Pool & Splash project budget amounts carried fwd to 18/19 FY
Infrastructure Delivery	93160 - Recreation - Korumburra Recreation Centre	81,950	-	- 81,950	-	Project running ahead of schedule.
Infrastructure Delivery	73720 - Buildings - Old Korumburra Kindergarten Refurb into Interim Library	226	200,000	199,774	99.89	Works have yet to commenced.
Infrastructure Delivery	48190 - Building Operational Works	1,347,455	1,120,618	- 226,837	- 20.24	Over budget due to one new air conditioniong unit for Main Office being brought forward to 2017/18.
Infrastructure Delivery	82110 - Roads - Reseals	350,136	1,400,000	1,049,864	74.99	Program Complete, processing payments underway.
Infrastructure Delivery	82120 - Roads - Reseal Preparation	2,462,161	1,822,803	- 639,358	- 35.08	Some road rehabilitation capital has been booked to this budget. Reconciliation is currently underway to reallocate funds to correct cost centres.
Infrastructure Delivery	82220 - Roads - South Road, Poowong	190,894	135,000	- 55,894	- 41.40	Works ahead of original program.
Operations	85040 - Bridge - Rehabilitation Program	75,091	48,952	- 26,139	- 53.40	Overrun in program
Operations	44610 - Depot Management	436,721	340,504	- 96,217	- 28.26	Some costs have been incorrecly charged to this account.
Operations	44710 - Operations Management	611,753	524,568	- 87,185	- 16.62	Some costs have been incorrecly charged to this account.

Department	Cost Centre	Actual	Revised Budget	Variance \$	Variance %	Variance Comments
		YTD	YTD	YTD	YTD	Month
Operations	79120 - Plant - Plant Purchases	252,399	343,794	91,395	26.58	Waiting on Plant purchases-, June delivery
Operations	45120 - Roadside Tree / Vegetation Maintenance	23,854	77,873	54,020	69.37	Expect this program to use allocated funds by the end of June
Operations	45130 - Resheets	1,441,021	1,816,483	375,462	20.67	Expect this program to use allocated funds by the end of June
Operations	45350 - Structures Maintenance	187,343	262,662	75,319	28.68	Program behind schedule.
Operations	45360 - Sealed Roads	1,885,097	1,769,636	- 115,461	- 6.52	Some costs have been incorrecly charged to this account.
Operations	45640 - Storm Event - 18 March 2018	54,716	-	- 54,716	-	Project running ahead of original program.
Infrastructure Planning	41510 - Assets	455,514	587,424	131,910	22.46	Road Condition Survey works expected to be completed by mid-June 2018 with Invoice expected in late June 2018

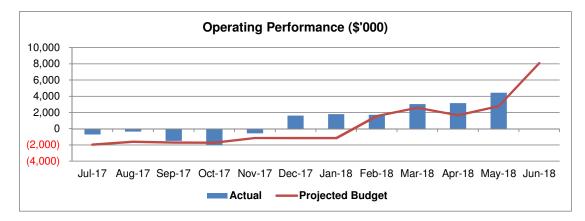
## **Annual Year To Date Financial Analysis**

This section analyses the implications of the year to date performance and the projected outcome for the financial year.

#### **Operating Performance**

Operating Budget	\$ 2.80 million surplus for the period Jul-17 to May-18
Operating Result	\$ 4.44 million surplus for the period Jul-17 to May-18

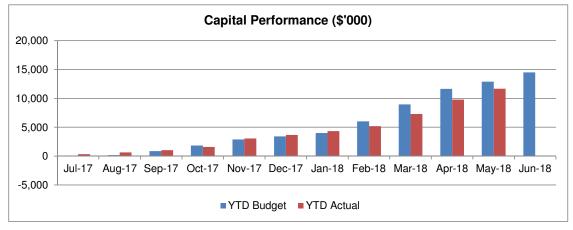
The operational result varies by \$1.64 million to the projected year to date budget. This variation is due to timing of actual costs to year to date budgets.



#### Capital Performance

Capital Budget	\$ 12.91 million for the period Jul-17 to May-18
Actual Expenditure	\$ 11.68 million for the period Jul-17 to May-18
Capital Expenditure	\$ 1.23 million behind year to date budgets

The Capital Works Program is running behind year to date budgets. For a full list of Capital projects, please refer to Appendix 1.



## Rate Debtors

Outstanding 17/18 Outstanding 16/17 \$ 4.14 million as at May-18 \$ 3.48 million as at May-17

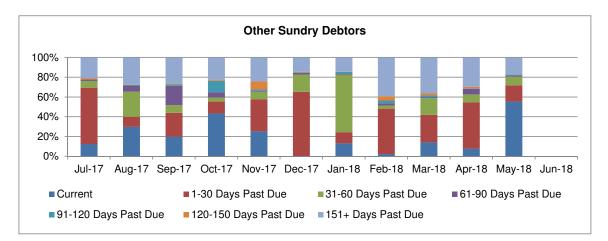
The outstanding rates as at 31 May 2018 has parity to last year.



#### Other Sundry Debtors

Outstanding 17/18 Outstanding 16/17 \$ 1.50 Million as at May-18 \$ 2.14 Million as at May-17

The Current and 1-30 Days Past Due make up approximately 55% of total debtors outstanding. Caravan Park holders who have entered into payment arrangements make up a large proportion of the remaining outstanding.



#### Long Term Financial Plan Analysis

This section benchmarks and strategically analyses the financial impact of the year's projected financial results against the adopted Annual Budget, Long Term Financial Plan and the Long Term Financial Strategies key performance indicators. The Long Term Financial Plan analysis report compares the current 2017/18 Budget and Long Term Financial Plan forecasts to the original plan. The Annual Budget & Long Term Financial Plan was adopted for 2017/18 on 28 June 2017. The lines in the following graphs are as follows:

- · Original plan Green line Original 2017/18 Budget and Long Term Financial Plan
- · Current Plan Purple line 2017/18 Draft Budget and Long Term Financial Plan

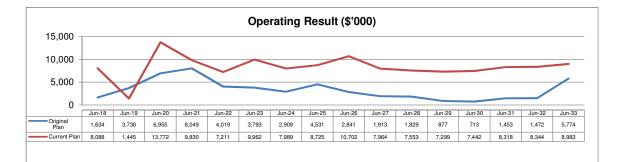
#### Operating Result (including gain / loss on asset disposals)

The projected operating results in the forward budget are showing a significant improvement to that adopted in the original 2017/18 budget.

The main reason for the strengthened underlying result is due to a review of forward budget depreciation assumptions around asset valuations and the methodology employed, asset lives and depreciation rates. Following this review, forward depreciation estimates were significantly reduced which has resulted in the corresponding improvement in the operating result. Depreciation is a non-cash expense which represents the reduction in the value of an asset over time, due in particular to wear and tear.

Even though depreciation is a non-cash expense, it is a material expense and is reported in the Operating statement each year accounting for approximately \$10M or 16% of our total operating expenditure.

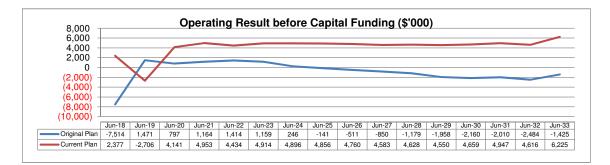
The result of the review is reflected in the graph below with an improvement in operating results for each of the years in the long term plan.



#### **Operating Result before Capital Funding**

The operating result before capital funding is sometimes referred to as the underlying financial result. Capital grants and contributions that artificially improve the operating result are removed to disclose the true underlying financial result.

The underlying result shows more clearly the income sources relative to the expenses for Council's recurrent operating activities. The current plan's underlying result projection has significantly improved as a result of the review of depreciation estimates in the forward plan. Consequently, the reduction of future depreciation estimates has had the effect of increasing the Operating result before capital funding.



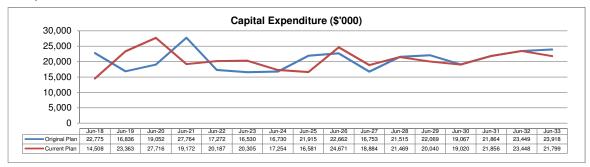
#### Capital Expenditure

The current year's Capital expenditure is projected to be \$8.27M less than the Original plan. This is due in part to a number of projects originally planned for 17/18 now being carried forward to the 18/19 financial year. These have been listed below;

- Bena Kongwak Bridge \$1,740,000
- Bridge Powneys Road Bridge (WB370) \$200,000
- Bridge Rehabilitation Program \$28,949
- Buildings Caravan Park Toilet Block Port Welshpool \$376,419
- Buildings Caravan Park Toilet Block Waratah Bay \$142,694
- Buildings Renewal Program \$122,904
- Civil Foster Streetscape (Main and Station Street) \$66,000
- Civil Korumburra Commercial Streetscape \$179,393
- Coal Creek Capital Projects \$23,603
- Drainage Rehabilitation Program \$108,644
- Fish Creek Netball Courts \$250,000
- Grand Ridge Road, Leongatha \$17,634
- Great Southern Rail Trail \$106,291
- Guard Rails Replacement Program \$22,764
- Long Jetty Caravan Park Capital \$234,450
- Major Culvert Renewal Program \$39,208
- Old Korumburra Kindergarten Refurb into Interim Library \$275,000
- Pools Renewal Program \$366,934
- Recreation Baromi Park Masterplan & Associated Works \$289,000
- Recreation Korumburra Recreation Centre \$75,000
- Recreation Korumburra Recreation Reserve \$170,000
- Recreation Korumburra Skate Park \$50,000
- Recreation Venus Bay Environmental Projects \$110,000
- Recreation Venus Bay Skate Park \$115,000
- Roads Bair Street Streetscape Leongatha \$4,588,890 (Carried forward to 19/20)
- Roads North Poowong Road, Poowong \$25,000
- Roads Sealed Rehabilitation Program \$90.000
- Sun Shelter Tarwin Lower to Venus Bay Walking Track \$14,364
- Walkerville North Road and Retaining Wall Protection \$110,000
- Waste Leachate Evaporation System \$351,556
- Yanakie Caravan Park Capital \$123,886

A detailed list of all capital changes in 2017/18 is included in Appendix 1.

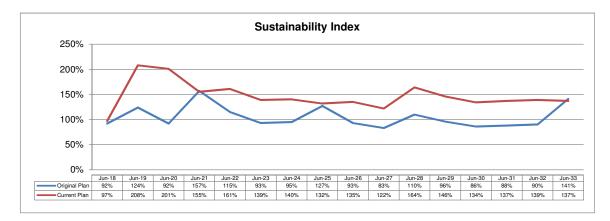
In the forward years of the plan there have been movements of projects between years as well as new projects being included and some projects being removed as part of the proposed draft budget preparation for 2018/19. Over the 15 years there is a gross \$102k increase in funding requirements for the capital works program when comparing the Original 2017/18 Plan to the current plan.



#### Sustainability Index for Capital Assets

The 'Sustainability Indicator' assesses asset renewal and upgrade expenditure spend effort over a period of time. The indicators across the plan have improved significantly when compared to the original budget due largely to the review of depreciation exercise mentioned earlier. As the forward plan depreciation estimates have decreased, the amount of renewal / upgrade expenditure as a proportion of this depreciation has increased.

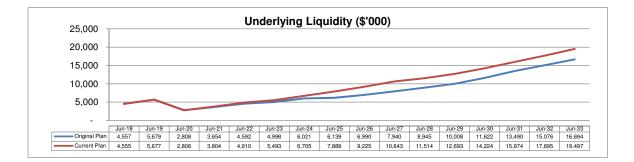
As a result of the depreciation changes, the sustainability index is within Councils strategic range for each of the years of the Long Term Plan.



#### **Underlying Liquidity**

Underlying liquidity represents cash and investments at a point in time excluding internal reserves.

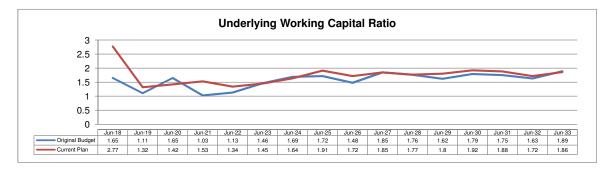
The current plan's forecast underlying cash position is slightly stronger than that of the original plan. Due to the inherent volatility of debtors and creditors on the cash position at any point in time, the underlying cash is always assessed in conjunction with the underlying working capital ratio. Underlying cash has consistently improved over the course of the 15 years of the Long Term Financial Plan.



#### **Underlying Working Capital Ratio**

The underlying working capital ratio assesses the relationships between current assets and liabilities in the Balance Sheet after excluding cash backed reserves. It is a very important strategic financial indicator.

The underlying working capital ratio across the plan is marginally stronger than the original plan. The change in the underlying working capital ratio relates to the 18/19 budget process that has been undertaken.



#### Conclusion Long Term Financial Impact

Proposed Budget	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Financial performance																
Underlying result	3.71%	-4.47%	6.44%	7.62%	6.70%	7.21%	7.04%	6.79%	6.52%	6.11%	6.03%	5.77%	5.78%	5.97%	5.45%	7.17%
Underlying Working Capital	2.77	1.32	1.42	1.53	1.34	1.45	1.61	1.91	1.72	1.85	1.77	1.80	1.92	1.88	1.72	1.86
Funding capacity																
Self-financing	25.66%	17.64%	32.82%	29.39%	27.36%	29.61%	27.15%	27.61%	29.41%	26.96%	26.19%	25.69%	25.63%	26.03%	25.73%	27.42%
Sustainability Index	97%	208%	201%	155%	161%	139%	140%	132%	135%	122%	164%	146%	134%	137%	139%	137%
Borrowing capacity																
Indebtedness	12.29%	3.80%	3.85%	3.88%	3.92%	3.95%	3.99%	4.03%	4.07%	4.11%	4.14%	4.18%	4.22%	4.23%	4.24%	4.35%
Total Debt as a % of Rate revenue	8.14%	7.88%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Debt servicing costs as a % of Total revenue	0.20%	0.22%	0.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Current budget	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Financial performance																
Underlying result	-6.11%	4.60%	5.79%	6.97%	6.04%	6.57%	6.40%	6.15%	5.88%	5.48%	5.40%	5.14%	5.16%	5.36%	4.84%	6.54%
Underlying Working Capital	1.99	1.26	1.37	1.44	1.21	1.28	1.40	1.66	1.42	1.51	1.39	1.38	1.46	1.37	1.18	1.27
Funding capacity																
Self-financing	18.22%	25.37%	31.72%	28.91%	26.85%	29.13%	26.65%	27.12%	28.94%	26.48%	25.70%	25.19%	25.14%	25.55%	25.25%	26.92%
Sustainability Index	133%	186%	183%	155%	161%	139%	140%	132%	135%	122%	164%	146%	134%	137%	139%	137%
Borrowing capacity																
Indebtedness	12.31%	3.80%	3.86%	3.88%	3.92%	3.96%	4.00%	4.03%	4.07%	4.11%	4.15%	4.19%	4.22%	4.23%	4.25%	4.35%
Total Debt as a % of Rate revenue	8.14%	7.90%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Debt servicing costs as a % of Total revenue	0.21%	0.21%	0.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
2017/18 Original Budget	2017/18	2018/19	2019/20	2020/21	2021/22	2022/23	2023/24	2024/25	2025/26	2026/27	2027/28	2028/29	2029/30	2030/31	2031/32	2032/33
Financial performance																
Underlying result	-13.32%	2.40%	1.25%	1.81%	2.14%	1.71%	0.36%	-0.20%	-0.70%	-1.13%	-1.54%	-2.48%	-2.68%	-2.42%	-2.93%	0.2%
Underlying Working Capital	1.65						1.69	1.72	1.48	1.85	1.76	1.62	1.79			
Funding capacity																
Self-financing	20.92%	25.85%	28.95%	31.09%	26.94%	27.21%	26.60%	28.47%	26.99%	26.35%	26.33%	25.85%	25.80%	26.25%	26.04%	28.48%
Sustainability Index	92%	124%	92%	157%	115%	93%	95%	127%	93%	83%	110%	96%	86%	88%	90%	139%
Borrowing capacity																
Indebtedness	11.83%	3.24%	3.29%	3.33%	3.36%	3.41%	3.46%	3.50%	3.55%	3.60%	3.65%	3.70%	3.74%	3.76%	3.79%	13.12%
Total Debt as a % of Rate revenue	8.17%	7.96%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	12.63%
Debt servicing costs as a % of Total revenue	0.22%	0.22%	0.08%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.51%

The Current budget graphic represents what has been provided to Council as part of the first draft budget. The Proposed Budget incorporates changes as detailed earlier

Ratios coloured green denote low risk, yellow medium risk and red indicates either short term / immediate sustainability concerns.

The 'Underlying Result' compares recurrent income and recurrent expenditure. The underlying result is forecast to be in the yellow zone in 2018/19 as a result of having to bring to account \$4.82m Victoria Grants Commission allocation for 2018/19 in the prior financial year (2017/18) because it was received in June 2018. The dipping of the ratio into the yellow zone does not present any strategic concern.

For the remainder of the forward plan, the underlying result trends in the green zone. This result has improved significantly from the 2017/18 Original Budget plan due to reclassifying asset valuation and depreciation methodology assumptions incorporated into a number of Council's major asset classes.

The 'Underlying Working Capital' assesses Balance Sheet strength and in particular Council's ability to pay existing liabilities. In the forward plan, the ratio exceeds the strategic target of 1.25 to 1 in all forward years. Council has limited financial capacity to accommodate unforeseen strategic opportunities or unavoidable cost events that may arise in the immediate years.

The 'Self Financing' indicator compares net operating cash flows to underlying revenue and capital grants. It is forecast to be in the green zone in 2018/19 and all the forward budgets.

The 'Sustainability Indicator' assesses asset renewal and upgrade expenditure spend effort over a period of time. In the forward years it remains in the green. It is worth noting that there are no asset renewal primary funding gaps for all major classes of assets over the 15 year Long Term Financial Plan. There are adequate funds for recurrent cost requirements for all major asset classes for the current defined service levels as documented in Asset Management Plans.

The three borrowing capacity indicators, 'Indebtedness', 'Total Debt as a percentage of Rate Revenue' and 'Debt Servicing Costs as a percentage of Total Revenue' are forecast to be in the green zone for 2018/19 and all the forward budgets. Due to the inherent strength of the Balance Sheet, Council has borrowing capacity in the forward years if it wishes to consider funding additional capital upgrade or extension projects.

The key financial performance indicators in the Long Term Financial Plan serve as very important lead indicators to identify future years' financial ramifications of decisions that are made in the present period.

The 2018/19 Proposed Budget / Long Term Financial Plan is financially sustainable. Council will continue to monitor the Long Term Financial Plan in line with the Long Term Financial Strategies on a month by month basis to ensure that it remains that way.

Overall, the Long Term Proposed Budget Financial Plan for 2018/19 is stronger than the previous year's 2017/18 Original plan.

The forward underlying result indicator is significantly stronger in the 2018/19 Proposed Budget when benchmarked against the 2017/18 Original Budget plan. This is due primarily to a change in the valuation of sealed road assets methodology and the resulting recalibration of infrastructure depreciation. The underlying working capital ratio is generally stronger across the Long Term Financial Plan and remains within the strategic target for all forward years. There are no concerns in relation to underlying working capital and Council will continue to monitor the strategic levels of this ratio over time as budgets are further refined.

When comparing capital expenditure outlays for the first four years of the current Long Term Financial Plan to the previous 2017/18 Original plan (2018/19 to 2021/22), Council has increased capital expenditure by \$9.5m.

The sustainability Index indicator is significantly stronger in the current Proposed Budget plan compared to 2017/18 Original Budget plan and trends in the green zone for the entirety of the plan. This is due to a significant reduction in depreciation expense as a result of the change in sealed road assets valuation methodology mentioned earlier plus a refocus of the future capital program in favour of renewal expenditure over new asset expenditure.

The following financial indicators are used as measures for the 2018/19 Annual Budget:

- Indebtedness < 40%;</li>
- Underlying working capital ratio >1.25%
- Self-financing >20%;
- Sustainability Index >95%; and
- •Underlying result >0%.

# Appendix One - Capital Expenditure YTD

	17/18									
		YTD			Full	Year		Full Year		
	Actual	Revised	Actual vs	Original	Revised	Budget	Draft Revised	Draft Revised		
	Actual	Budget	Budget	Budget	Budget	Requests	Budget	Budget		
93130 - Recreation - Baromi Park Masterplan & Associated										
Works	17,600	24,000	6,400	300,000	120,000	109,000	11,000	289,000		
80110 - IT Capital Works	438,914	1,783,183	1,344,269	1,595,073	1,845,616	1,036,719	808,897	1,846,916		
98010 - Long Jetty Caravan Park Capital	16,300	8,756	- 7,544	86,710	31,639	11,899	19,740	240,559		
73510 - Buildings - Caravan Park Toilet Block - Port										
Welshpool	-	-	-	376,419	-	-	-	376,419		
98020 - Yanakie Caravan Park Capital	8,565	11,521	2,956	107,699	33,317	24,752	8,565	292,002		
73620 - Coal Creek - Capital Projects	5,466	23,603	18,137	-	23,603	17,500	6,103	17,500		
82250 - Civil - Capital Works Design	176,474	178,605	2,131	195,135	194,128	-	194,128	198,804		
82380 - Capital Labour, Plant and Materials Line Item Realloc										
(Eng and Assets)	-	- 2	· 2	- 0	0	-	0	- 0		
82170 - Roads - Anderson St Town Entrance - Leongatha	496,377	505,000	8,623	500,000	505,000	-	505,000	-		
82190 - Roads - Gray St - Leongatha	249	-	- 249	-	-	-	-	-		
88060 - Footpaths - Couper Street, Mirboo North	87,676	100,000	12,324	100,000	100,000	-	100,000	-		
93080 - Pools - Splash Hydro Therapy Pool and Gymnasium-										
Leongatha	-	-	-	65,000	-	-	-	30,000		
82040 - Roads - Bair Street Streetscape - Leongatha	39,563	35,000	4,563	4,610,000	75,000	34,000	41,000	34,000		
82260 - Civil - Foster Streetscape (Main and Station Street)	907,735	1,030,353	122,618	700,000	1,130,348	66,000	1,064,348	66,000		
82270 - Civil - Korumburra Commercial Streetscape	-	10,000	10,000	179,393	20,000	20,000	-	179,393		
95020 - Waste - Landfills	81,139	80,000	· 1,139	-	80,000	-	80,000	-		
95030 - Waste - Leachate Evaporation System	-	-	-	431,574	-	-	-	351,556		
88050 - Footpaths - Renewal	291,821	295,493	3,672	319,130	295,493	-	295,493	308,232		
82130 - Roads - Safe Intersections Program	1,517	-	· 1,517	-	-	-	-	-		
88030 - Footpaths - Extension - Walkerville Road - Tarwin										
Lower	-	-	-	-	-	-	-	-		
82280 - Federal Blackspot Program	357,220	513,346	156,126	-	513,346	-	513,346	-		
82140 - Roads - North Poowong Road, Poowong	143		· 143	25,426	25,426	25,000	426	25,000		
73520 - Buildings - Child Care Hub - Korumburra	1,200		· 1,200	-	-	-	-	-		
73540 - Buildings - Public Toilet Renewal	-	-	-	-	-	-	-	-		
88020 - Footpath Extension - Drouin Road	-	-	-	-	-	-	-	-		
73550 - Buildings - Public Toilets - Sandy Point	-	-	-	-	-	-	-	-		
97020 - Car Park - Foster	-	-	-	-	-	-	-	-		
88010 - Footpath Extension - Alison Street - Leongatha	-	-	-	-	-	-	-	-		
97010 - Car Park - Cemetery Car Park - Korumburra	-	-	-	-	-	-	-	-		
91010 - Drainage - Rehabilitation Program	56,344	21,666	- 34,678	133,644	25,000	-	25,000	340,642		
82240 - Guard Rails - Replacement Program	108,036	110,691	2,655	173,907	133,907	22,764	111,143	136,219		
82060 - Roads - Princes Street - Korumburra	-	-	-	-	-	-	-	-		
73630 - Buildings - Community Hub - Korumburra	-	-	-	-	-	-	-	200,000		
82300 - Roads - Jumbunna Rd, Bena Rd, Princess St and										
George St - Korumburra	-	-	-	-	-	-	-	-		
73650 - Buildings - Kindergarten - Nyora	-	-	-	-	-	-	-	-		

Appendix One - Capital Expenditure YTD	17/18									
		YTD			Full Year					
	Actual	Revised	Actual vs	Original	Revised	Budget	Draft Revised	Draft Revised		
	Actual	Budget	Budget	Budget	Budget	Requests	Budget	Budget		
82320 - Roads - Roads/Drainage (Special Charge Scheme										
33.33%) - Nyora	-	-	-	-	-	-	-	-		
82350 - Civil - Loch Main Street Renewal (Stage-1)	-	-	-	-	-	-	-	710,582		
73680 - Buildings - Municipal Precinct	-	-	-	-	-	-	-	-		
99010 - Sun Shelter - Tarwin Lower to Venus Bay Walking										
Track	5,000	-	- 5,000	19,364	19,364	14,364	5,000	14,364		
82310 - Roads - Sth Gipps Hwy and Radovick St - Korumburra										
93110 - Fish Creek School Crossing Construction	- 154,210	- 143.550	- 10,660	- 110.000	- 143.550	-	- 143.550	-		
93110 - Fish Cleek School Crossing Construction 93120 - Great Southern Rail Trail	154,210	- 143,550	- 10,000	120,000	120,000	- 106,291	143,550	- 106,291		
85060 - Bridge - Ruby Arawata Road (WB330)	4,900	-	- 4,900	120,000	120,000	100,291	13,709	470,000		
85090 - Bridge - Powneys Road Bridge (WB330)	4,900 86,440	203.000	- 4,900 116,560	320,000	- 317.696	200,000	- 117,696	200,000		
82400 - Tompkins Road, Meeniyan (Black Spur Remaining	00,440	203,000	110,000	320,000	317,090	200,000	117,090	200,000		
Funds)	349,518	240.220	- 189		349,329		349,329			
88090 - Footpath Extension - Jumbunna Road, Korumburra	10.696	349,329	- 10,696	-	349,329	-	349,329	922,500		
82230 - Grand Ridge Road, Leongatha	22,366	40.000	17,634	-	40.000	17,634	22,366	17,634		
85010 - Bena Kongwak Bridge	546,044	40,000	- 540,844	2,100,000	360.000	17,034	360.000	1,740,000		
88040 - Footpaths - Extension Program	206.457	221,450	14,993	2,100,000	221,450	-	221,450	184,500		
82210 - Roads - Sealed Rehabilitation Program	1,485,661	1,980,560	494,899	1,137,348	2,116,631	90,000	2,026,631	1,397,819		
82370 - Walkerville North - Road and Retaining Wall	1,403,001	1,300,300	454,055	1,137,340	2,110,001	30,000	2,020,001	1,337,013		
Protection	2,287	310,398	308,111	130,650	413,866	110,000	303,866	110,000		
82410 - Hanily Street, Meeniyan (Black Spur Remaining	2,207	310,390	300,111	130,030	413,000	110,000	303,800	110,000		
Funds)	_	_	_	_	80,883	_	80,883	_		
93010 - Recreation - Community Infrastructure Projects	2.265	-	- 2.265		00,005		00,000	31.084		
93140 - Recreation - Venus Bay Skate Park	5,926	-	- 5,926	125,000	10,000	-	10,000	115,000		
93180 - Recreation - Korumburra Skate Park	5,520	-	- 0,520	50,000	10,000	-	10,000	250,000		
93190 - Fish Creek Netball Courts	7,115	-	- 7,115		150,000	140,000	10,000	250,000		
73700 - RSL / Carinos Land and Library Hub Investigation	5,617	-	- 5.617	25,000	130,000	140,000	10,000	230,000		
73580 - Buildings - Renewal Program	66,349	492,466	426,117	640,899	618,760	122,904	495,856	317,608		
93070 - Pools - Renewal Program	171,203	366,657	195,454	529,118	452,501	266,934	185,567	408,963		
73670 - Buildings - Caravan Park Toilet Block - Waratah Bay	-	-	-	142,694		-	-	435,216		
99020 - Pools - Refurbishment Design - Mirboo North	157,327	190,935	33,608	180,000	190,935	-	190,935	3,800,000		
93160 - Recreation - Korumburra Recreation Centre	81,950	-	- 81,950	175,000	100,000	-	100,000	75,000		
93170 - Recreation - Korumburra Recreation Reserve	-	-	- 01,000	175,000	5,000	-	5,000	170,000		
73720 - Buildings - Old Korumburra Kindergarten Refurb into			-	170,000	5,500		5,500	170,000		
Interim Library	226	200,000	199,774	-	282,000	275,000	7,000	275,000		
73530 - Buildings - Early Years Renewal Program	-	-	-	-	-	-	-	308,200		
82390 - Capital Labour, Plant and Materials Line Item			-	_				000,200		
Reallocation (Operations)	_	3	3	0	0	-	0	- 0		
	-	3	3	0	0	-	0	- 0		

Appendix One - Capital Expenditure YTD	17/18								
		YTD			Full Year				
	Actual	Revised	Actual vs	Original	Revised	Budget	Draft Revised	Draft Revised	
		Budget	Budget	Budget	Budget	Requests	Budget	Budget	
82050 - Roads - Station Street - Korumburra	18,327	19,527	1,200	-	19,527	-	19,527	-	
82110 - Roads - Reseals	350,136	1,400,000	1,049,864	1,872,944	1,400,000	-	1,400,000	1,921,573	
82120 - Roads - Reseal Preparation	2,462,161	1,822,803	- 639,358	829,348	1,823,708	-	1,823,708	850,512	
82220 - Roads - South Road, Poowong	190,894	135,000	- 55,894	-	135,000	-	135,000	-	
82290 - Carmodys Road, Leongatha	-	-	-	-	-	-	-	-	
82340 - Roads - Relocated Simons Lane Sealing - Leongatha	-	-	-	-	-	-	-		
88070 - Footpaths - McCartin Street (Begg to Worthy Sts) - Leongatha	-	-	-	-	-	-	-	-	
88080 - Footpaths - Pioneer Street (Ch 107 to 402) - Foster	- 968	-	968	-	-	-	-	-	
85040 - Bridge - Rehabilitation Program	75,091	48,952	- 26,139	104,040	104,040	28,949	75,091	28,949	
85050 - Major Culvert - Renewal Program	87,712	91,941	4,229	124,328	124,457	39,208	85,249	111,458	
93020 - Recreation - Kindergartens Playground Replacement									
Program	-	17,045	17,045	18,598	18,598	-	18,598	20,015	
93060 - Playgrounds - Replacement Program	46,407	72,625	26,218	113,425	113,425	-	113,425	204,405	
79120 - Plant - Plant Purchases	252,399	343,794	91,395	1,220,919	589,794	-	589,794	1,282,738	
79110 - Fleet - Fleet Purchases	675,653	702,210	26,557	1,036,586	714,000	35,382	678,618	775,432	
82200 - Roads - Hudsons Road, Korumburra South	1,015,338	1,039,346	24,008	1,150,000	1,039,346	-	1,039,346	-	
71120 - General Land Purchases	7,388	3,294	- 4,094	-	3,294	-	3,294	-	
82180 - Roads - Deviation of Koonwarra-Pound Creek Road - Leongatha	-	-	-	17,761	17,761	-	17,761	-	
95060 - Waste - Landfill Cover	-	-	-	-	-	-	-	37,880	
95010 - Waste - Koonwarra Landfill Cells 1, 2 and 3 Cap -								,	
(PROVISION)	19,203	40,000	20,797	61,200	61,200	-	61,200	777,852	
93150 - Recreation - Venus Bay Environmental Projects	-	-	-	125,000	15,000	-	15,000	110,000	
Total	11,679,006	14,971,299	3,292,293	22,774,782	17,322,938	2,814,300	14,508,638	23,362,817	

## Appendix Two - Operating Income Budget Requests

	17/18									
		YTD			Full Year					
	Actual	Revised	Actual vs	Original	Revised	Budget	Draft	Draft vs		
		Budget	Budget	Budget	Budget	Requests	Revised	Revised		
							Budget	Budget		
11480 - HACC - Aged and Disability Services Management	49,807	75,976	-26,169	79,750	79,750	-25,000	54,750	-25,000		
12210 - Early Years Services	30,000	0	30,000	0	0	30,000	30,000	0		
47410 - Arts and Culture	32,341	26,921	5,420	19,005	29,005	9,500	38,505	4,000		
14220 - Treasury	3,428,643	3,417,490	11,153	4,083,565	4,408,592	2,996,104	7,404,696	-2,538,785		
21610 - Long Jetty Caravan Park	267,811	318,955	-51,144	315,674	345,095	-18	345,076	-55		
65100 - Civil - Long Jetty Restoration	1,943,240	1,943,240	0	0	2,914,860	-971,620	1,943,240	971,620		
65570 - Leongatha Football Netball Club - Court										
Development	50,000	0	50,000	200,000	110,000	-60,000	50,000	60,000		
45310 - Local Roads Funding	1,789,615	1,788,985	630	1,805,603	1,800,385	1,825,967	3,626,352	-1,812,182		
48610 - Biodiversity	55,025	46,087	8,938	0	46,087	4,488	50,575	0		
49010 - Landfills Operations	1,738,744	1,664,381	74,363	1,860,591	1,980,746	71,622	2,052,368	0		
82260 - Civil - Foster Streetscape (Main and Station Street)	200,000	300,000	-100,000	300,000	300,000	-100,000	200,000	100,000		
82370 - Walkerville North - Road and Retaining Wall										
Protection	100,000	100,000	0	0	221,367	-121,367	100,000	121,367		
Total	9,385,227	9,282,035	103,192	8,664,188	12,235,886	3,659,676	15,895,562	(3,119,035)		

# Appendix Three - Operating Expenditure Budget Requests

	17/18									
		YTD			Full Year					
	Actual	Revised Budget	Actual vs Budget	Original Budget	Revised Budget	Budget Requests	Draft Revised Budget	Draft vs Revised Budget		
11480 - HACC - Aged and Disability Services										
Management	194,243	392,114	197,871	279,489	412,255	25,000	387,255	25,000		
12210 - Early Years Services	1,118	22,182	21,064	24,200	24,200	- 30,000	54,200	-		
47410 - Arts and Culture	136,843	138,769	1,926	147,933	165,490	- 2,000	167,490	- 11,500		
47520 - Community Building	283,040	313,140	30,100	299,551	347,369	10,000	337,369	- 15,000		
47720 - Building Inclusive Communities	77,452	142,321	64,869	130,379	162,592	60,149	102,443	- 60,149		
14110 - Accounting	504,068	554,710	50,642	687,818	664,342	33,380	630,962	-		
23210 - Planning Management	173,060	212,986	39,927	201,911	247,072	25,000	222,072	- 25,000		
31310 - Executive Services Management	615,160	693,881	78,721	788,439	756,829	113,358	643,471	- 113,358		
65100 - Civil - Long Jetty Restoration	2,693,240	2,692,965	- 275	999,725	3,914,585	1,500,000	2,414,585	- 1,500,000		
65200 - Leongatha Recreation Reserve	64,668	86,752	22,084	-	86,752	22,084	64,668	- 22,084		
65350 - Agnes Falls Contribution	75	-	- 75	700,000	50,000	50,000	-	- 50,000		
65150 - Stony Creek Equestrian Park	-	-	-	90,000	30,000	30,000	-	- 30,000		
43660 - Arthur Sutherland (Welshpool) Recreation Reserve – Stadium Floor Upgrade	1,459	134,000	132,541	200,000	150,000	125,000	25,000	- 125,000		
43670 - Leongatha Knights Soccer Club - Lights and Pitch Upgrade	6,730	75,000	68,270	180,000	75,000	65,000	10,000	- 65,000		
65570 - Leongatha Football Netball Club - Court Development	7,925	202,000	194,075	300,000	300,000	200,000	100,000	- 200,000		
48610 - Biodiversity	269,526	315,122	45,596	350,771	389,618	- 4,488	394,106	-		
49010 - Landfills Operations	1,399,259	1,348,346	- 50,913	1,261,831	1,577,477	- 52,000	1,629,477	-		
49210 - Sustainability Services	180,548	216,362	35,814	218,875	223,618	- 1,000	224,618	-		
41510 - Assets	455,514	587,424	131,910	796,858	633,420	2,000	631,420	-		
Total	7,063,927	8,128,074	1,064,147	7,657,781	10,210,619	2,171,483	8,039,136	(2,192,091)		